

Via electronic email

May 2026

Lestari Boediono Qureshi
Senior External Affairs Officer
World Bank Group
Jakarta, Indonesia

RE: Indonesia CPF - Observations and Recommendations

Dear Lestari Boediono Qureshi,

Civil society organizations are writing to express our concerns regarding the ongoing consultation process for the Indonesia Country Partnership Framework (CPF) 2026–2030.

We appreciate the opportunity provided for stakeholder engagement by way of a hybrid dialogue held on 5th May 2026.

However, we want to raise our concerns regarding the limited information shared, the short timeframe for informed engagement, and the absence of a structured mechanism for stakeholder input throughout the process. The consultation appeared to function more as an information session and a Q&A than as a meaningful dialogue.

We would like to submit the following observations and recommendations aimed at strengthening both the consultation process and climate ambition of the CPF.

Regards,
Marco Vermaasen (Bank Information Center)
Novita Indri Pratiwi (Trend Asia)

I. Observations on the Process

- The May 5th presentation was delivered verbally and supported only by a brief slide deck containing high-level descriptions of CPF outcomes, with very limited detail. For example, the “Outcomes” section listed only four thematic areas without further explanation.
- There was no information presented on evaluations and lessons learned from the previous CPF cycle. Presenters mentioned that such evaluations are already public, but these were not submitted as preread materials.
- No draft CPF or supporting documents were shared with stakeholders in advance of the consultation, significantly limiting CSOs’ ability to review the proposed framework, assess its implications, and provide informed feedback. Civil society cannot meaningfully engage on a framework it has not seen. In addition, no supporting materials outlining the analytical basis for the CPF priorities and strategic directions — such as diagnostics or analytical rationale underpinning the proposed priorities — were presented.
- Indonesia’s Mid-Term Development Plan and other relevant analytical materials were not used or referenced during the consultation process.
- No additional meetings have been planned as part of the process. The consultation process would benefit from additional opportunities for stakeholder engagement once draft strategic priorities and operational areas have been further developed.

II. Content

- Presenters indicated that the CPF would support selected elements of the government’s Mid-Term Development Plan (RPJMN 2025-2029), and outlined its main priority areas. However, Bank staff also noted that support would be limited to areas where government and World Bank priorities align, without clarifying which priorities these are. As a result, it remains unclear which specific government priorities the CPF is expected to support.
- The World Bank has published several reports demonstrating the vital links between climate change and the country’s growth and future prosperity, including Indonesia’s [Country Climate and Development Report](#) (CCDR) and the [Cities and Climate Change](#). Despite this analytical work, it is not clear if or how these documents (or recommendations) were considered in the CPF process.
- The materials section of the CPF consultations webpage only lists the ‘Country Growth and Jobs Report’, which implies that only this has been considered a key diagnostic source in formulating the CPF. It should also include other relevant diagnostics and inputs, including the CCDR, as well as the analysis of the previous CPF.
- Under ‘Outcomes’, the CPF presentation mentions ‘Preserving and Leveraging Natural Capital’, but provides no further information on how the CPF prioritizes

supporting a just transition, decarbonization, and an overall climate-friendly growth path for the country. The CPF should clarify whether it plans to continue to support the objectives and implementation of Indonesia's Just Energy Transition Partnership (JETP).

- It remains unclear how the World Bank intends to approach critical minerals and mining in Indonesia, including how it will address associated environmental, social, governance, and just transition considerations.

III. Requests

- Establish a clear civil society engagement roadmap for both the pilot phase and any future rollout, including mechanisms for ongoing participation, transparency, and feedback throughout implementation.
- Share a written draft of the CPF prior to finalization, with a minimum 60-day public comment period to allow for meaningful stakeholder review and input.
- Organize at least one additional substantive consultation round focused on the draft CPF, allowing stakeholders to engage with the proposed priorities, outcomes, and implementation approach in greater detail.
- Given that CCDRs are intended to inform and shape World Bank country engagement, the CPF should clearly explain whether and how recommendations from the CCDR, as well as other relevant analytical and diagnostic products, have informed the CPF analysis and been incorporated into the proposed outcomes and priorities for 2026–2030.
- The CPF should provide greater clarity on how it intends to support resilient, productivity-enhancing infrastructure, including infrastructure that strengthens climate resilience and long-term sustainable development outcomes.
- The framework should explicitly address the energy transition and its broader social and economic dimensions. Just transition principles — including social inclusion, affordability, meaningful participation, and support for affected workers and communities — should be systematically embedded throughout the CPF.
- The CPF should also support ambitious decarbonization of the transport sector, including through investments in renewable energy deployment, electric mass transit systems, expansion of active mobility networks, incentives to accelerate electric vehicle uptake, and measures to facilitate a gradual transition away from fossil fuel dependency in transport.